

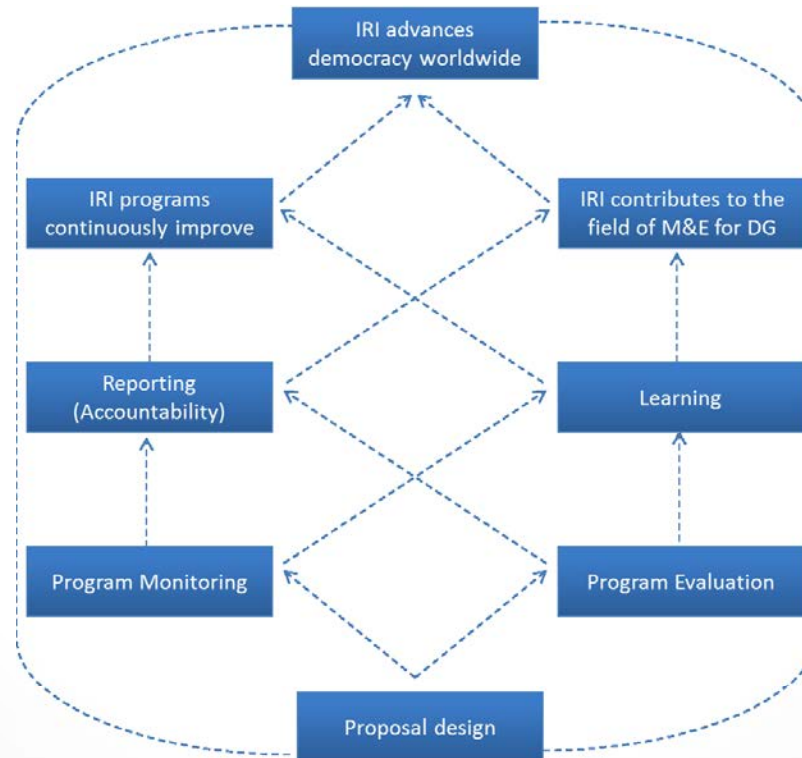


Building Local Sustainability for Adaptive Development Programming: A Practitioner's Guide to Capacity Building for Monitoring, Evaluation and Learning

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Background

- Who is the International Republican Institute (IRI)?
- IRI's approach to M&E



IRI M&E Structure



The diagram features a large blue circle on the left side. To its right, three light blue rounded rectangular boxes are stacked vertically, each containing text. The top box is labeled 'IRI's Office of Monitoring and Evaluation', the middle box is labeled 'Local Partners Evaluation Program', and the bottom box is labeled 'Country-specific M&E Local Capacity Trainings'.

IRI's Office of Monitoring
and Evaluation

Local Partners Evaluation
Program

Country-specific M&E
Local Capacity Trainings

Methodology

Program Theory and Utilization-focused Evaluation Principles

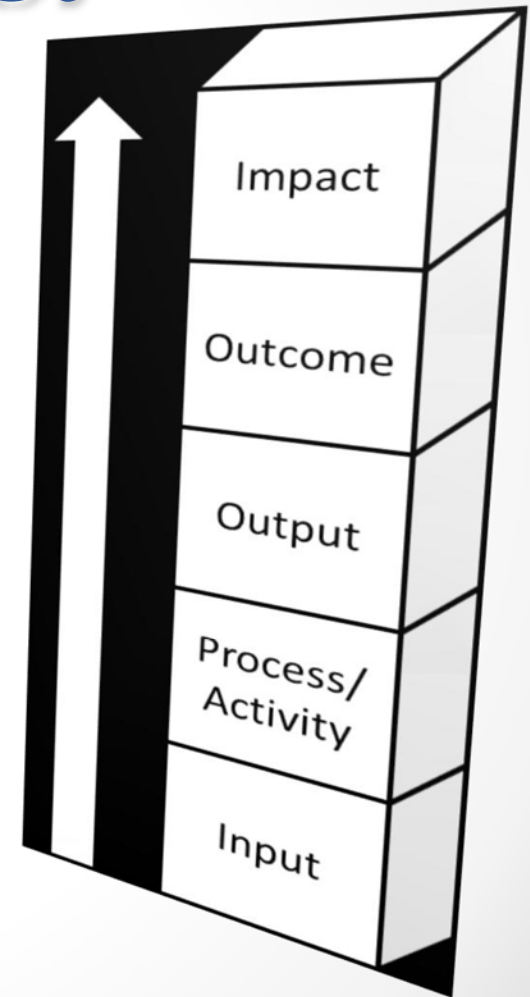
- Program Theory Narrative
- Theory of Change
- Theory of Action

Methodology

Results Chain
Exercise

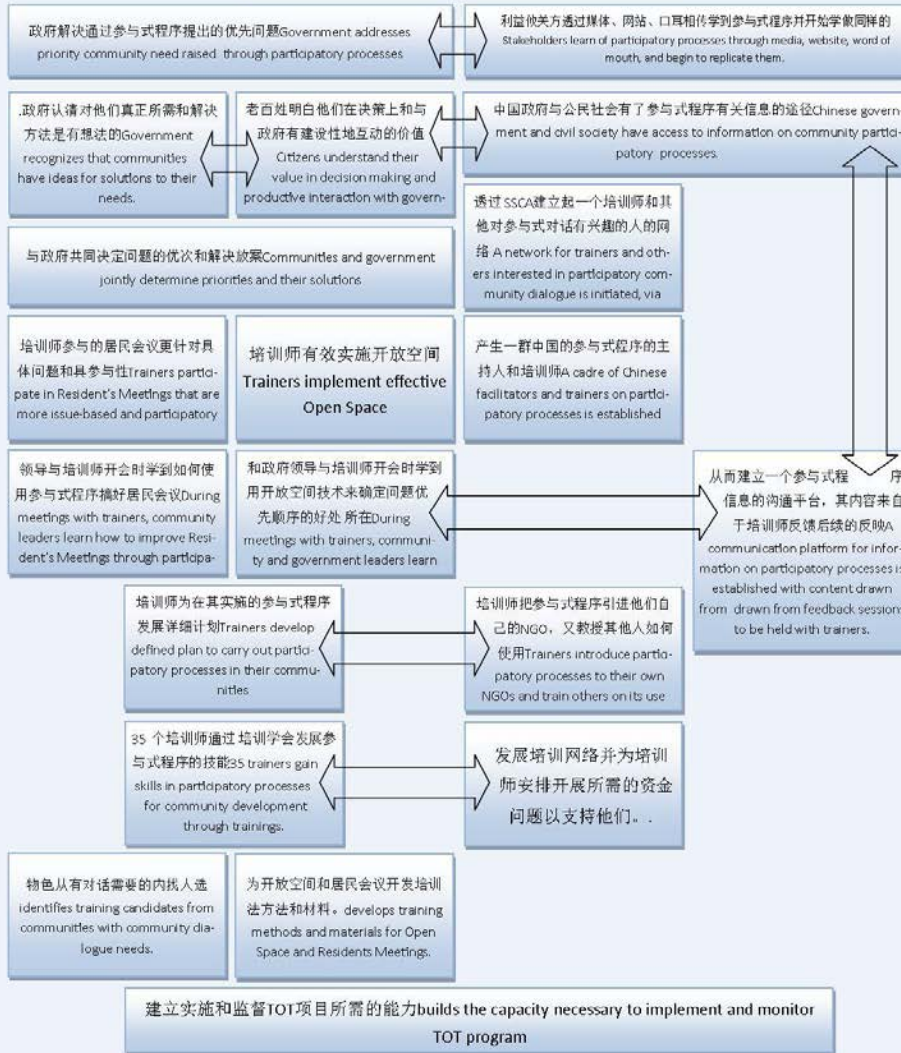
Define inputs,
outputs,
outcomes, impact

Develop M&E
workplan



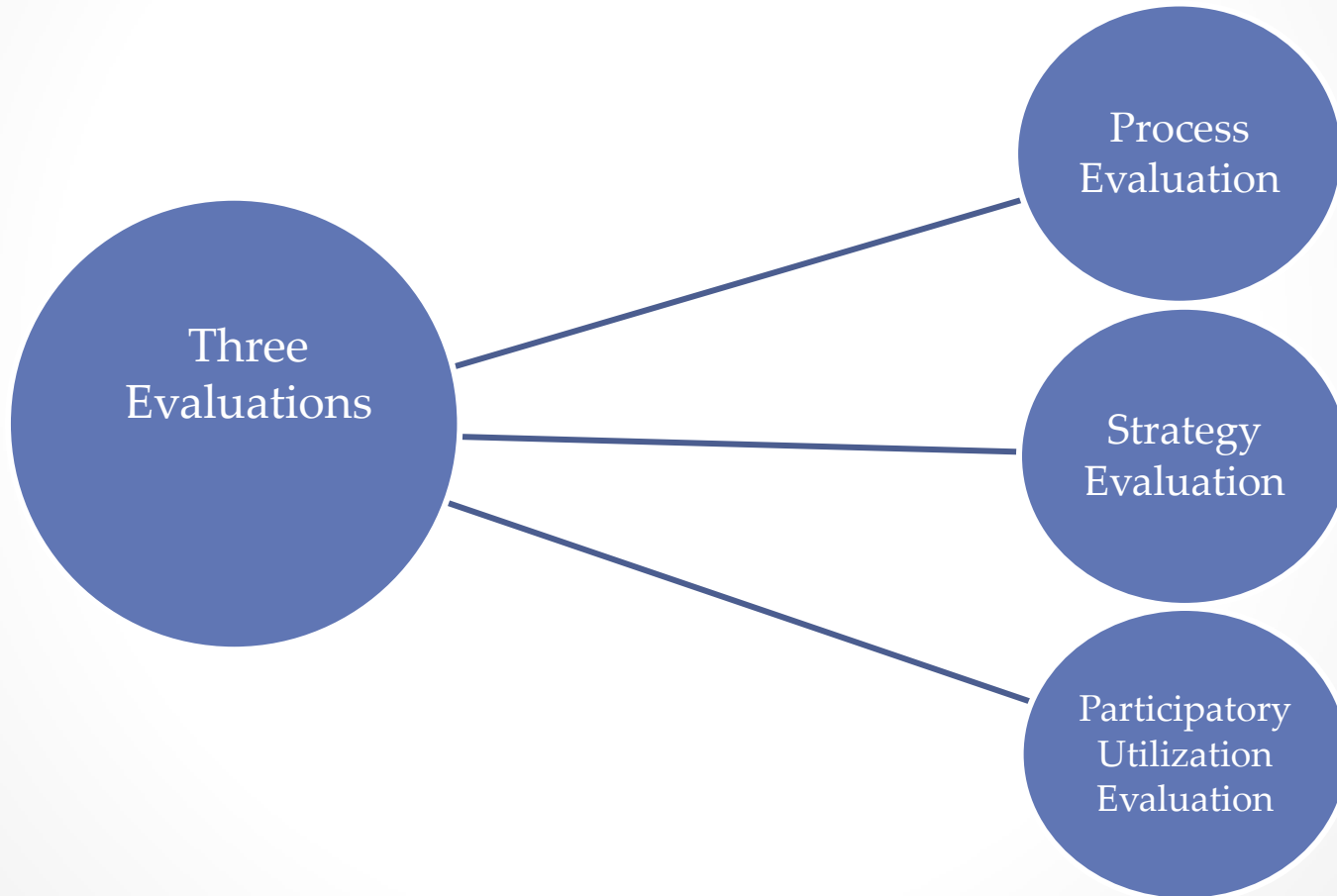
目标: 需求的优先顺序和解决方案通过参与式程序确立和作沟通
 OBJECTIVE: PRIORITY COMMUNITY NEEDS AND THEIR SOLUTIONS ARE DEFINED AND COMMUNICATED THROUGH PARTICIPATORY PROCESSES

和政府欣赏参与式程序的好并开始主动找机会运用Communities and



M&E Work plan				
Activity	Indicator	Target	Actual	Data Collection Activity (incl. method, frequency)
County Level Land Rights Training Program	Number of individuals trained	40		Sign in sheets, pictures, video, English agenda, materials
County Level Land Rights Training Program	Number of participants that demonstrate increased knowledge by listing three items learned at the training program on an evaluation form	28		Evaluation forms, interviews
County Level Land Rights Training Program	Anecdotal evidence suggests officials utilize lessons from the training in the development of policies	N/A		Observation of response after an incident, media reports, phone calls, FGDs, interviews
Legislative Advocacy	Number of departments or agencies to which sends recommendations	6		List of organizations
Legislative Advocacy	Anecdotal evidence of feedback to recommendations	N/A		Feedback anecdotes
Legislative Advocacy	Number of departments or agencies that reference or make use of the recommendations	4		Media reports, phone calls, interviews
Observer Network	Number of observers that attend the Observer Network Meeting	30		Sign in sheets, pictures English agenda, materials
Observer Network	Number of articles sent by observers	20		List of articles and short summary in English
Observer Network	Anecdotal evidence suggests observers improve their ability to observe and document discrimination against women in China	N/A		Communication with observers
Publications	Number of e-newsletters sent	6000		e-newsletter statistics
Publications	Number of website hits per month	2000		website statistics
Publications	Number of annual reports distributed	600		annual report statistics

Case Study: IRI China Program



Findings

- M&E training program successfully helps local partners to think differently about how they design and implement programs in favor of results-oriented programming.
- Emphasize utilization and adaptation
- Behavioral change can be challenging, especially for development veterans
- Important to break down preconceived notions about M&E



Recommendations

- Combine in-depth trainings with ongoing “helpdesk” support
- Develop strategies for partners follow-up such as integrate M&E work plan into contractually obligated report and frequent calls, emails and Skype chats
- Encourage partners to utilize M&E findings



Recommendations

- Training of Trainers approach is cost effective and has cascading effect, but beware inexperienced trainers
- Strong culture of M&E by the funder likely to flow down to local organizations

